



TPM[®]

March 12 2009

AWARD FOR EXCELLENCE IN CONSISTENT TPM COMMITMENT - 2008

Usha Martin Limited
Wire & Wire Ropes

This is to certify that your organization has achieved a most effective production system. Your implementation of TPM activities has brought about remarkable results in productivity, product quality, cost reduction and company culture improvement.

We hereby present this AWARD FOR EXCELLENCE IN CONSISTENT TPM COMMITMENT for Year 2008 in recognition of the efforts and contributions made by those who are concerned and honor your organization's outstanding achievements.



Confederation of Indian Industry



Chairman CHISEI ISOGAI

Japan Institute of Plant Maintenance